





ANNUAL REPORT 2018

PATKOL Public Company Limited www.patkol.com

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PATKOL PUBLIC COMPANY LIMITED Location : No. 348 Chalerm Prakiat Rama 9 Road, Pravate, Nongbon, Bangkok 10250 Thailand

Tel : + 66 (0) 2328 1035 Fax : + 66 (0) 2328 1245 Website http://www.patkol.com

Registration : 0107536000587 Date of Establisment : 28 November 1965

Business Overview :

PATKOL is renowned for being an excellentengineering company specializing in providing quality refrigerating and food processing machines, varying in ice-making machine, refrigerated room, freezing system for liquidproducts such as pasteurized and UHT dairy, energy drink, fruit juice, and drinking water. Also keen on inventing high-quality machines and equipment food processing plants while developing freezing machine, grading machine for fish and shrimp etc.

Securities Information :

Common share of Patkol Public Company Limited were listed and traded on the Stock Exchange of Thailand in 1993 under the abbreviated security name of "PK"

Registered Capital : 600,243,737 Baht Paid-up Capital : 494,095,237 Baht Paid-up Common share : 414,607,781 Share Paid-up Preferred share : 79,487,456 Share Par Value : 1 Baht

Contacts : Tel : + 66 (0) 2328 1035 Ext. 1013 Fax : + 66 (0) 2328 1245



Other Important Information

Summary Business held by the Company 10% upward **1. Patkol Manufacturing Company Limited (PKM) :** No. 129 Moo 3, Phechakasem Road, Huairong, Khao Yoi, Phetchaburi Province Tel. +66 (032) 447 920-27 Business Type : Manufacture and sale of food related processing equipment and cooling equipment. Registered Capital : 100,000,000 Baht shareholding 99.99%

2. Patkol Trading Company Limited (PKT):

No. 79/1 Moo 14, Rachathewa, Bang Phli, Samut Prakarn Province

Tel. +66 (0) 2328 1035 49

Business Type : Sale of the electric system equipment, spare part for industrial refrigeration Registered Capital : 30,000,000 Baht shareholding 99.99%

3. S Panel Company Limited (SPN) :

No. 89/64 Moo 2 Kalong, Muang Samutsakorn, Samutsakorn Province Tel. +66 (034) 885 090 91 Business Type : Manufacture and import foam plate and equipment for cold room business Registered Capital : 40,000,000 Baht shareholding 80%

4. Heat Away Company Kimited (HA) :

No 135 Mo 7 Klong Prang, Maung Chachoengsao, Chachoengsao Province Tel. +66 (038)-088 708 Business Type : Sale of evaporative condenser, share parts and Equipment for evaporative condenser Registered Capital : 10,000,000 Baht shareholding 99.99%

5. Tygienic Company Limited :

No 348 Chaloem Phrakiat Ratchakan Thi 9 Road, Nong Bon, Pravate, Bangkok Tel. +66 (0) 2328 1035 Business Type : Designed and Produced hygienic standard tank And other tank components in food and beverage field, cosmetic, pharmaceutical and petrochemical industries Registered Capital : 65,000,000 Baht shareholding 99.99%

6. Siam Patkol Company Limited (SPK) :

No 348 Chaloem Phrakiat Ratchakan Thi 9 Road, Nong Bon, Pravate, Bangkok Tel. +66 (0) 2328 1035 Business Type : on process of registering dissolution the company Registered Capital : 2,500,000 Baht shareholding 39.99% and PKT's

7. Patkol Philippines Coporation Company Limited (PK-PH) :

Unit 12G IBM Plaza Building, E, Rodriguez Jr., Eastwood Quezon city 1110 Philippines

Business Type : Machinery and project sales representative, including providing machinery in

spallation and maintenance services in Philippines Registered Capital : 11,750,000 Philippine Peso shareholding 60%

8. PT. Indonesia Patkol Service Corporation (PK-ID):

Kompleks City Resort Rukan Miami Block C No. 17B, Jln Kamal Raya Outer Rign Road, Cengkareng, Jakarata Barat 11730 Business Type : Machinery installation and maintenance services in Indonesia

Registered Capital : 2,737,400,000 Rupiah shareholding 99.99%

9. Patkol Malaasia Company Limited (PK-MY) :

Lot 6.05, Level 3, KPMG Tower, 8 Fist Avenue, Bandar Utama, 47800 Petaling Jaya, Selangor Darul Ehsan, Malaysia. Business Type : Machinery and project sales representative, including providing machinery in spallation and maintenance services Registered Capital : 1,000,000 Malaysian Ringgit shareholding 100 %

10.Patkol Myanmar Company Limited (PK-MM) :

No.808, 8th Floor, MGW Tower, Bo Aung Kyaw Street (Corner of Mahabandoola Street), 8th Quarter, Kyauktada Towership, Yangon, Myanmar

Business Type : : Machinery and project sales representative, including providing machinery in spallation and maintenance services

Registered Capital : 50,000 USD shareholding 99 %

Reference Firms Registrar off Common Shares : Thailand Securities Depository Co.,Ltd 93 Ratchadapisek Road, Dindaeng, Bangkok. Tel. +66 (0) 2009-9000 Authorized Auditor : Karin Audit Company Limited 138, 6th floor Bunmit Buildingr, roomB, Silom Road, Suriyawong, Bangkok Tel. +66 (0) 2634 2484 Legal Consultants : Dharmniti Law Office Company Limited 2/4, 4th Floor Nai Lert Tower, Wireless Road, Lumpini, Pathumwan, Bangkok Tel. +66 (0) 2252 1260



VISION

"Leader in Food and Beverage, Refrigeration, Ice Industrial Machine Business with Friendly Engineering"



MISSION



Serious and sincere friendly with partners by creating quality works and services for the maximum benefit of customer.



Friendly with employers by creating safe and sincere work environment with continuous development.



Friendly with our earth, society and community by committing to preserve environment.

Ice Making machine Business











Refrigeration Business









ตู้แช่ผลิตภันทร์สำหรับ ซุปเปอร์มารเก็ต Super Market Showcase



Liquid Product Processing Business





เครื่องจักรสำหรับผลิต สินค้าในอุตสาหกรรม ผลิตเครื่องสำอางและยา Pharmaceutical Industry





เครื่องจักรสำหรับผลิต สินค้าในอุตสาหกรรม ผลิตสีและเคมีภัณฑ์ Cosmetic Industry



Control and Automation



R&D



Automation



Engineering Center



Process Improvment Consultancy



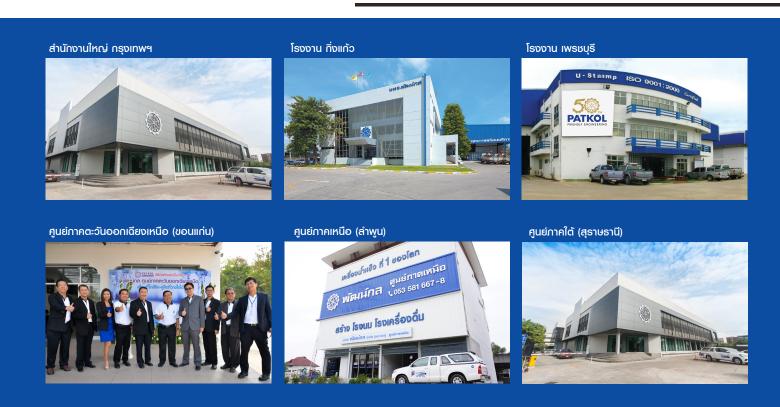
Service, Part and Other Business

พัฒน์กล แมนูแฟคเจอริ่ง

โรงงานผลิตเครื่องจักรของบริษัทพัฒน์กล ตั้งอยู่ที่ 129 หมู่ 3 ถ.เพชรเกษม กม.129 ต.ห้วยโรง อ.เขาย้อย จ.เพชรบุรี 76140 ประเทศไทย

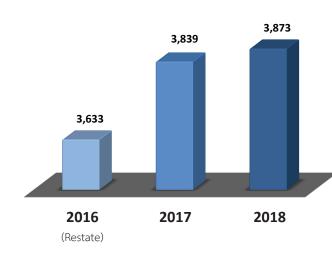


Other service office and factory

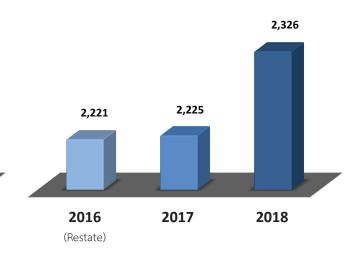


Financial Highlights

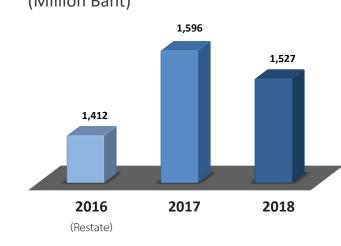
TOTAL ASSETS (Million Baht)



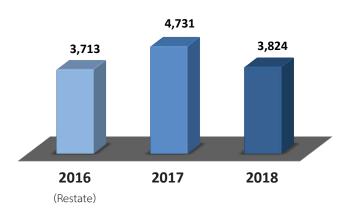
TOTAL LIABILITIES (Million Baht)



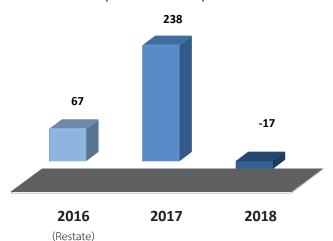
TOTAL SHAREHOLDERS EQUITY (Million Baht)



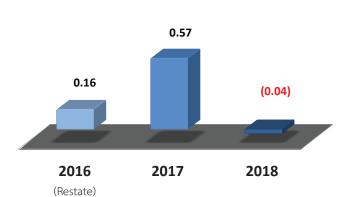
TOTAL REVENUES (Million Baht)



PROFIT ATTRIBUTABLE TO OWNERS OF THEPARENT (Million Baht)



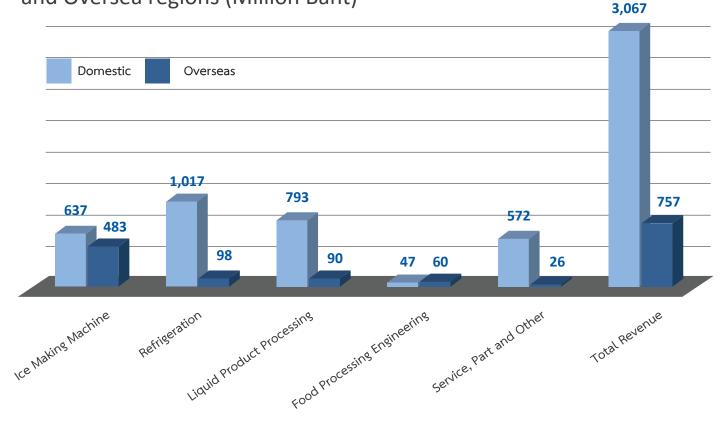
EARNINGS PER SHARE (Baht)



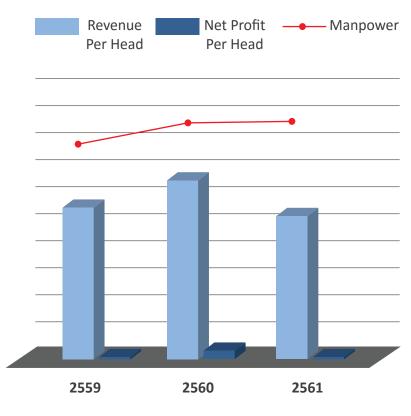


Financial Highlights

The Proportion of PATKOL GROUP revenue is split by Domestic and Oversea regions (Million Baht)

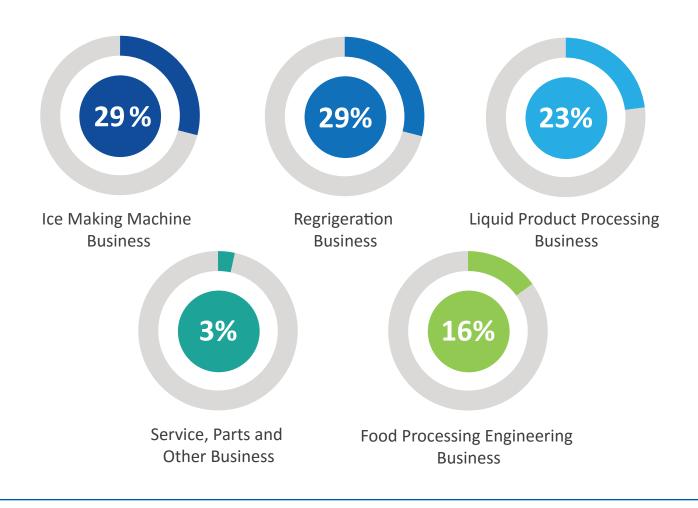


MANPOWER AND RETURN

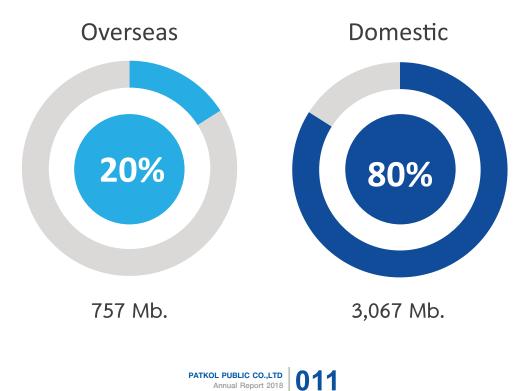


YEAR	Revenue Per Head	Net Profit Per Head	Manpower
2561	2.38	-0.01	1,604
2560	2.97	0.14	1,611
2559	2.51	0.05	1,475

The proportion of PATKOL Group revenue is split by business (%)



The proportion of PATKOL Group revenue is split by region (%)



Summary Consolidated Operational and Financial Highlights

Consolidated Financial Statement	s Unit	Unit : Million Baht	
As at 31 December	2018	2017	2016 (Restate)
Total Assets	3,873	3,839	3,633
Total Liabilities	2,326	2,225	2,221
Total shareholders' Equity	1,547	1,613	1,412
Sales and services income	3,824	4,731	3,713
Profit before income tax	-4	322	92
Total comprehensive income (expense) for the year	-20	227	62
Owners of the parent	-17	238	67
Retained earnings	60	60	58

Consolidated Financial Ratios	Unit : Million Baht		
As at 31 December	2018	2017	2016 (Restate)
Liquidity ratio (Times)	1.51	1.55	1.61
Debt to equity ratio (Times)	1.52	1.40	1.60
Gross profit ratio (%)	24	25	26
Net profit (%)	0	5	2
Average return on equity ratio (%)	-1	16	5
Average return on assets ratio (%)	-0	6	2
Net earnings per share (Baht)	3.68	3.85	3.39
Book value per share (Baht)	-0.04	0.57	0.16

Message from The Chairman

Dear Shareholders,

Changes in the global economy had caused Thailand's economic slowdown in recent years, which had a direct impact on PATKOL's business operations and performances. Customers had decided to delay their investments, partly resulted from Thailand's prolonged rainy season and the decreasing currency values in the ASEAN region, considered the company's major target market.

However, we had developed our management strategies and operational plans to cope efficiently with such difficulty. Although results of performances were not completely satisfactory compared to the previous years, we had still managed to achieve remarkable profits.

Recently, our management has prepared a strategic plan for 2019 to be proposed to the company's Board of Directors. We truly believe that the strategic plan will help stimulate greater performances and strong growth for the company, in which the Board of Directors will be entrusted with the responsibility to monitor the management's compliance of strategies on a quarterly basis.

On behalf of everyone in PATKOL, I would like to thank all shareholders for their continued confidence, trust, and support towards the company's business operations in the past and the near future.

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H.E. Mr. Pitipong Puengboon Na Ayutthaya Chairman

Message from the CEO

Dear Shareholders,

In recent years, many challenges are forced to exist and things have changed dramatically. However, PATKOL has managed to successfully solve almost all issues, for instance, the prolonged rainy season resulting in delayed investments of our ice customers. PATKOL still remains positive about the expansion of its foreign markets. Unlike our customers in ASEAN countries, they are facing an extreme currency depreciation problem, which also leads to the uncertainty of investments.

Exports are severely affected by the food industry resulted from the stricter enactment of laws related to Thailand's fishery business. As our customers are unable to generate exports as planned, it has a direct impact on our investment in machinery. The decreasing purchasing power in the country still remains unsolved and, as a consequence, it results in our slightly negative performances compared to those achieved in the previous years.

Our management has developed new strategies and management plans on a regular basis by reorganizing the company's manpower to be in line with direct responsibilities. Obviously, it is not necessary for us to maximize manpower, but human resource management always remains our top propriety, particularly since a number of employees are deployed to deal with international trades and foreign affairs. We expect to see a greater opportunity following the recovery of the currency and financial markets. With the development of our five-year business implementation plan, we have prepared to push our refrigeration and processed food markets forward aiming to demonstrate our biggest leadership in the ASEAN region similar to our ice market.

For more powerful product management, we still focus on market segmentation aiming for greater effectiveness of total cost management towards production, sales, and services. This efficiently helps us deal with possible challenges.

We have also fostered a strategic plan on spending and investment, which can be analyzed from various key factors, including the possibility and effectiveness of implementation based on the company's revenues. We are ready to put all strategies into practice to generate greater cost and marketing management in the long term.

I together with the management team, would dedicate my capability for manage everything and bring good profit to everyone onward.

Mr. Sangchai Chotchuangchutchaval Chief Executive Office



Board of Director





- 1. Mr. Pitipong Phungbun na Ayutthaya Chairman of the Board (Independent Director)
- 2. Mr. Pairoj Sanyadechakul Chairman of Audit Committee (Independent Director)
- 3. Mr. Sangchai Chotchuangchutchaval Vice Chairman of the Board Chief Executive Committee

- Mr. Paradorn Chulajata
 Director, Audit Committee Advisor
 Risk Management Committee Member
 - Nomination and Remuneration Committee Member
- 5. Ms. Anongsiri Chaiyakul Director
- 6. Ms. Nongluck Sakdakrai Director and Nomination and Remuneration Committee Member







- 7. Mr. Veerachai Srikajorn Audit Committee Member and Chairman of the Risk Management Committee (Independent Director)
- 8. Mr. Preecha Chantarangkul

Audit Committee Member (Independent Director) Chairman of the Remuneration Committee

9. Mr. Sumet Jiambutr

Director and Executive Committee Member

10. Mr. Panet Chongvatana Director, Executive Committee Member

Risk Management Committee Member

- 11. Mr. Rangsan Thammaneewong Director, Executive Committee Member Risk Management Committee Member
- 12. Ms. Naitya Chongvatana Director

Management Team



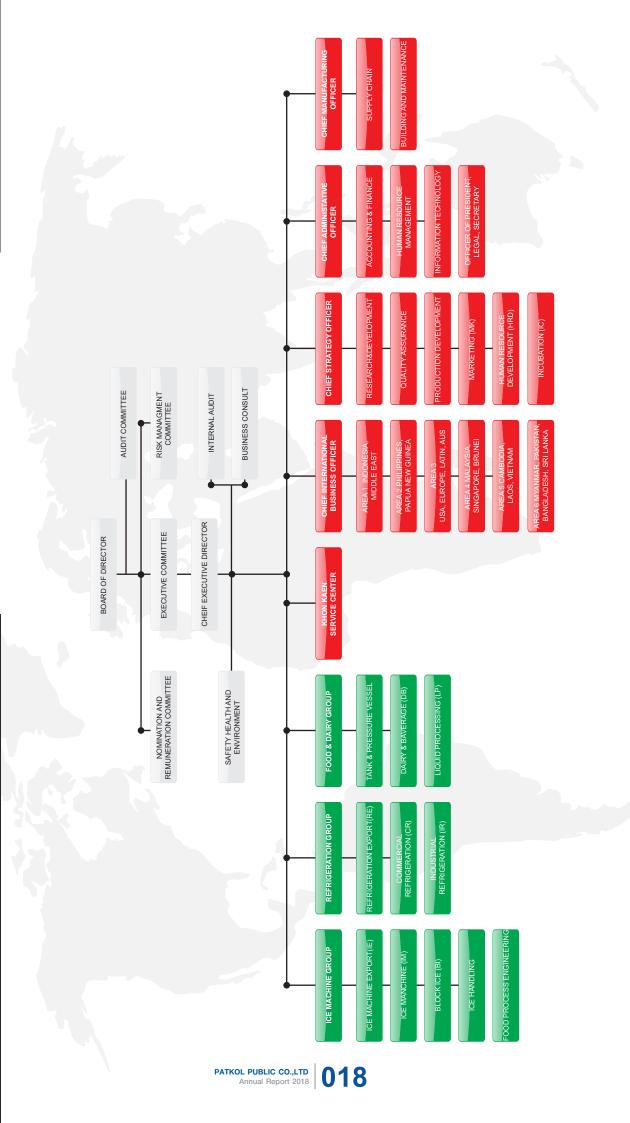
1 Mr. Sangchai Chotchuangchutchaval Chief Executive Office

2 Mr. Panet Chongvatana Chief Strategy Office Managing Director of Refrigeration

3 Mr. Sumet Jiambutr Chief Manufacturing Office

- 4 Mr. Mongkol Maduethong Managing Director of Ice Machine Group
- 5 Ms. Wannaporn Trinvisuthikul Chief Adminitrative Officer
- 6 Mrs. Siwaporn Dumronglaohapun Managing Director of Food & Dairy Group
- 7 Mr. Chakkraphong Chaosuan Chief International Business Officer (Acting)

Patkol Organization 2018



Major changes and developments over the last 3 years

2016

The progress of establishing a subsidiary in overseas Philippines

Name of Patkol Philippines Corporation establishment at 29 March 2016, registered company of 23.5 million PHP (17.91 million baht) the company shares holding 60% for sales representative, including the installation and the machinery maintenance job.

Indonesia

Name of PT Indonesia Patkol Service establishment at 30 March 2016, registered capital of 800,000 million US (26.85 million baht) (the Company shareholding 99%) for provide a machinery and maintenance service.

Expand overseas business

The Board of Directors' Meeting No. 2/2016 held on 13 May 2016 resolved to approved the establishment of subsidiary in the Malaysia for support the expansion in the ASEAN.

2017

Increase investment in subsidiary company

S Panel Co., Ltd. a subsidiary company (the Company shareholding 80%) by increasing its registered capital from 10 million baht to 40 million baht for accommodates additional expansion.

The progress of establishing a subsidiary in overseas <u>Malaysia</u>

Patkol Malaysia SDN. BHD., establishment at 11 November 2016, registered company of 100 million MYR (7.96 million baht), the company shares holding 100% for sales representative, including the installation and the machinery maintenance job.

Expand domestic business

The Board of Directors' Meeting No. 4/2017 held on 10 November 2017 resolved to approved the establishment new subsidiary for manufacture Pressure Vessel and other tanks and accessories.

Expand oversea business

The Board of Directors' Meeting No. 4/2017 held on 10 November 2017 resolved to approved the establishment of subsidiary in Myanmar for support the expansion in the ASEAN.

2018

Progress of set up subsidiary at oversea.

Myanmar

Patkol Myanma Co., Ltd was set up since 9 January 2018 with capital 50,000 US Dollar (1,584,560.05 Baht), the company are stoking shares at the rate 99 percent. The purposes are advice service, installation service, maintenance service relates with ice machine, refrigerator and machine relate with food and drink system.

Progress of set up subsidiary at domestic.

Tygienic Co., Ltd was set up since 8 January 2018 with capital 65,000,000 Baht, the purposes are design, produce, install, and sell tank with pressure and non- pressure, heat exchange machine, refinery, cooling vent, filter tanks, machine' stirring and others equipment assemble tank.

■ Expand business in domestic Set up the new learning centre and new service centre at Khon Kaen, the name "Training Center for technicians". The purposes for learning centre and training a work skill of employees include give opportunity to persons at the area come to work with us.

Expand industrial in domestic Expand Heataway Co., Ltd' factory at Chachoengsao for expand the production of Evaporative Condenser machine.